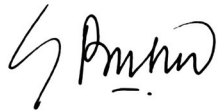


# Annual Review 2008

2008 will be remembered as the year in which one of the longest periods of sustained growth in recent times was abruptly terminated by the unsustainability of the credit practices that fuelled it. It was also a year in which the RIBA made great strides forward, influencing Government policy on design, planning and climate change, engaging with new audiences through the RIBA Trust's lectures and exhibitions while providing support to our members confronting the stark realities of recession. Work on setting up inter-professional Knowledge Communities got going and the President's Medals exhibition took over the HQ for a month in December as we entered the 175th year of the RIBA.



*Sunand Prasad, RIBA President*

## Campaigning for architecture and its values

In 2008 we continued to campaign for design quality to be embedded in policy, and succeeded in amending legislation that will make a major difference to the design of new homes, schools, workplaces and other buildings. The change to the Planning Act now places a duty on local authorities to achieve good design alongside sustainability, and our amendment of the Housing and Regeneration Act will impose a similar duty on the newly-formed Homes and Communities Agency.

On major issues of concern for the future of construction and development, we led debate. The RIBA added its voice to the campaign to raise the UK's 2050 carbon emissions reductions target from 60% to 80% (on 1990 levels), a measure which was adopted by the Government, and lobbied successfully for the Energy Bill to allow householders to feed their own renewable power surpluses into the National Grid. In July, the International Union of Architects (UIA) followed the RIBA's lead and signed its own declaration supporting the Contraction and Convergence model for tackling climate change.

The RIBA's Building Futures programme got to grips with issues as diverse as alternative methods of engaging people in the design process, flooding and terrorism, each of which are likely to affect the creation and planning of the built environment over the next twenty years and beyond. These subjects were explored in public debates and workshops featuring a diverse range of audiences and debated further by MPs, councillors and researchers at RIBA fringe events at the main party conferences.

At a cultural level, *Le Corbusier - The Art of Architecture* was the largest exhibition yet organised by the RIBA Trust. Around 25,000 people took the chance to visit this rare UK outing for Le Corbusier's work in the extraordinary surroundings of the crypt of Liverpool's Metropolitan Cathedral of Christ the King, itself designed by another great architect, Sir Edwin Lutyens. For the RIBA, it established new partnerships and a reputation on which to build future cultural projects.

Among our ambitions is greater public awareness and use of the collections of the British Architectural Library (BAL), an important step towards which was taken in January 2008 by granting free public access to the library. The digitisation of images continued year-round and were made available through [www.ribapix.com](http://www.ribapix.com). While crowds flocked to the Le Corbusier show, we were also at the centre of preparations for *Andrea Palladio: His Life and Legacy*, the international touring exhibition to mark the 500<sup>th</sup> anniversary of Palladio's birth. The BAL holds the world's largest collection of Palladio's drawings and sketches, and has provided more than 70% of original exhibition exhibits. The exhibition opened in Vicenza in October 2008, before moving to London's Royal Academy in spring 2009.

In curating the Kensington, Chelsea and Knightsbridge hub of the London Festival of Architecture 2008, we reached 40,000 members of the public on a single day. The closure of Exhibition Road to traffic created the space for installations, performances, events and pavilions staged by RIBA members and the cultural institutions.

On other fronts, we sustained our public outreach programme on climate change, with a series of talks and symposia that culminated in the RIBA Trust Annual Lecture by Lord Stern, economist, academic and author of the globally influential Stern Report.

## Supporting our members to raise the quality of their work

The RIBA seeks constantly to reflect the needs of its members. In 2008, our Professional Services team established the Large Practices Group and Forum, to specifically address the experiences and needs of bigger practices, and completed our Membership Categories review, designed to better align our services to members at different stages of their careers. Support services and guidance for members was also enhanced in 2008. Initiatives such as the members' 'Recession Survival Kit' on [www.architecture.com](http://www.architecture.com) were developed to equip members better to deal with the challenges of the economic climate and the future.

In 2008, the RIBA validated 15 schools of architecture and recognised a further 21 schools for the UIA under a new international validation agreement with the UIA signed in April.

Following on from the Stage One Climate Change Toolkits introduced in 2007, 2008 saw the launch of three Stage Two Toolkits, to help members integrate the fast-evolving disciplines of low-carbon design into their everyday practice. And, in our quest to promote debate, collaboration and professional support among members and other construction professionals, we developed the IT infrastructure and a pilot website for the RIBA Knowledge Communities.

We staged the largest Stirling Prize ceremony yet, in Liverpool, which was also seen by an audience of over 600,000 live on Channel 4. There were 443 entries leading to 92 RIBA awards from which six buildings were shortlisted for the Stirling Prize. The winner was the Accordia high-density housing scheme in Cambridge – a timely victory for design that seeks to improve everyday living conditions.

## Developing the capability of the RIBA to deliver

Despite its august physical surroundings, the RIBA remains a modern organisation and employer. In 2008, we were re-accredited with Investor In People standard, reflecting our commitment to our staff and working conditions. The RIBA was also recognised as a Business Superbrand by independent assessment. The venues business, which raises income for Institute activities and services, from meetings, conferences and the cafe and restaurant at 66 Portland Place, made a record £4m in 2008.

Finally, we continued to put our money where our mouth is on climate change and corporate behaviour, implementing a zero waste-to-landfill policy and switching to a 100% sustainably-sourced electricity supply at 66 Portland Place. This single action reduced our carbon footprint by 56%.

# Summarised Financial Information

## Introduction by the Honorary Treasurer

The RIBA continued to grow with total income increasing by 7.3% during 2008 and with solid performance across all areas. This additional income together with a planned use of £0.4m of reserves allowed significant increases in the amounts to be spent during the year in the pursuit of the main strategic aims of the RIBA. In particular this enabled more emphasis on the priorities identified in the Strategic Development Plan – campaigning for good design, developing knowledge communities, enhancing support to members in the UK and internationally, increasing fund-raising capacity, and improving the website and other means of communication.

However, in view of the looming economic recession in the second half of 2008, the RIBA cut back on its expenditure and restricted its planned use of reserves to just £0.2m. Despite this use of reserves, the RIBA was able to keep 'Free reserves' above its target level, based on an estimate of its liabilities. Free reserves were £62k above target as at 31 December 2008.

During 2008, a full triennial valuation of the final salary staff pension scheme (closed to new members over 10 years ago) was finalised. This was based on the previous year end, 31 December 2007 and showed a deficit of £6.8m calculated on the 'Attained age method'. A revised schedule of contributions to the scheme was agreed with the pension scheme trustees to clear this deficit over 10 years. Contributions paid in 2008 conformed to this agreement.

The pension scheme was then revalued on a different basis (FRS17) for the end of the year as required by Accounting rules. Due mainly to the fall in investment markets, the valuation as at 31 December 2008 showed an increase in the projected deficit on this basis to £8.9m. This compared with the FRS17 valuation in December 2007 of £2.1m and has made a significant difference to the RIBA balance sheet when the full

pension liability is included. The full consolidated statement of financial activities for the year shows the effects of the movement on the pension scheme in a separate column, to ensure that these do not distort the ongoing activities of the RIBA.

The fall in investment markets also had a significant impact on the RIBA endowment funds, with an unrealised loss on investment of £0.7m taking the value of these funds down to just above £2.0m. While keeping the investment choices under review, the RIBA takes a long term view and must hope that the market will recover over the next couple of years and that the funds will return to at least previous levels.

The figures and graphs below are designed to show the key areas of income and expenditure in the year and are produced from information taken from the full audited financial statements approved by Council on 30 June 2009. Members wishing to have more information may either download a copy of the full accounts from [www.architecture.com](http://www.architecture.com) or contact the RIBA Finance department, who will be glad to provide a copy.

All members are encouraged to vote at the Annual General Meeting on acceptance of the 2008 Annual Report and Accounts and also the re-appointment of Sayer Vincent as auditors. Ballot papers are available by logging on to [www.architecture.com](http://www.architecture.com), and I would urge members to send in ballot papers by post or fax and to approve each of the resolutions.

I would like to thank the members and staff of the whole RIBA Group, and especially the Finance Committee, for their time and efforts in achieving a successful outcome in 2008.



*Karen Rogers, RIBA Honorary Treasurer  
30 June 2009*

Copies of the full Financial Statements are available from the Finance department of the RIBA, and at [www.architecture.com](http://www.architecture.com)

### Notice of the RIBA Annual General Meeting

The Annual General Meeting of the RIBA will be held at 12.45 on Tuesday 6 October 2009 at 66 Portland Place, London W1B 1AD for the presentation and consideration of the Annual Report of the Council and the appointment of auditors

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## Key statistics

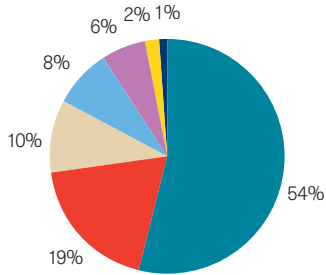
	2007	2008
	£ '000	£ '000
Charitable income	11,703	13,273
Total income	35,816	38,428
Charitable expenditure	15,323	17,941
Net surplus / (deficit) on unrestricted funds	702	(176)
Cash at bank and in hand	9,901	8,561
Net assets excluding pension liability	18,112	17,092
	No.	No.
Chartered members	28,496	28,995
Employees	454	485

# Summarised Financial Information

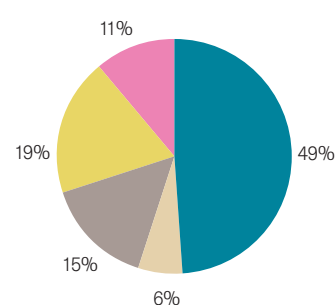
For the year ended 31 December 2008

## RIBA Group – Previous Financial Year 2007

**Consolidated income**  
Total £35,816k

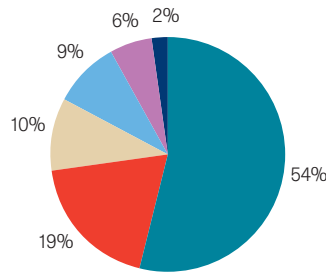


**Consolidated expenditure**  
Total £33,550k

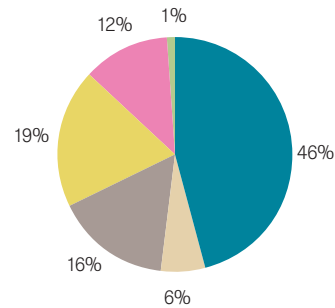


## RIBA Group – Financial Year 2008

**Consolidated income**  
Total £38,428k

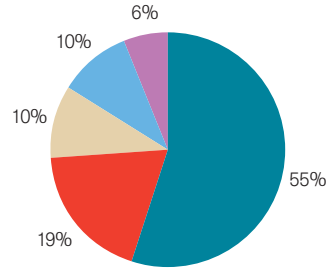


**Consolidated expenditure**  
Total £37,583k

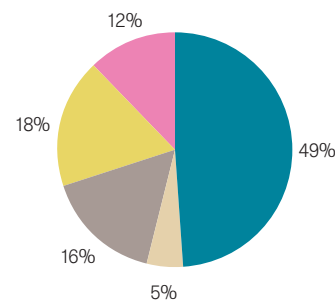


## RIBA Group – Budget 2009

**Consolidated income**  
Total £39,776k

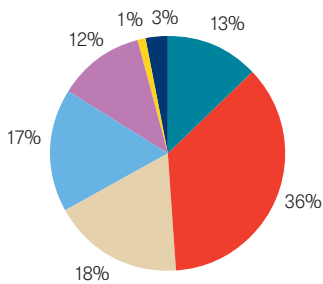


**Consolidated expenditure**  
Total £39,776k



## Institute income 2008

Showing trading company profit, not turnover  
Total £20,406k

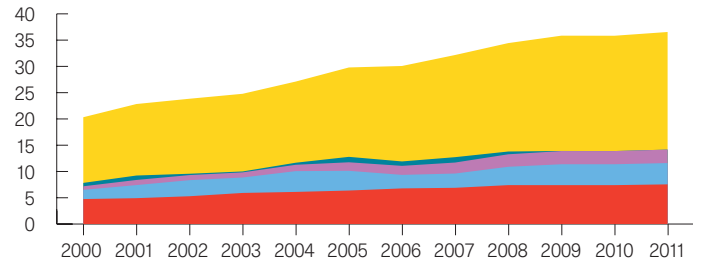


- RIBA Enterprises
- Subscriptions
- Venues
- Other income
- Regional income
- Grants and donations
- Interest and rent receivable

- RIBA Enterprises
- Venues
- Campaigning for good design
- Improving the quality of its delivery
- Building capability to increase reach and impact
- Other

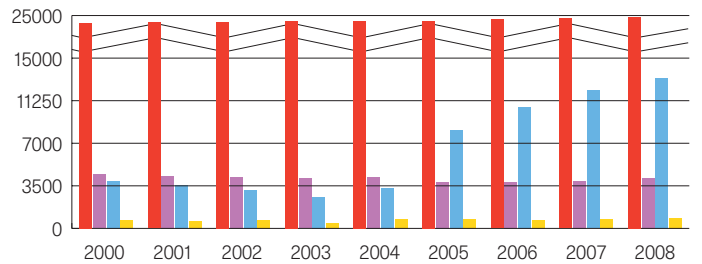
## RIBA Group income history 2000–2011 (£m)

Actual 2000–2008 / Forecast 2009–2011



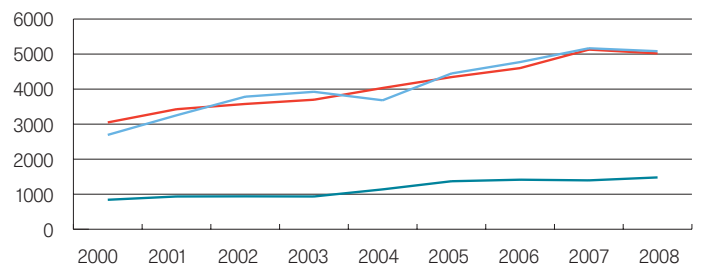
- RIBA Enterprises
- Grants, interest and rent
- Regional income
- Other income
- Subscriptions

## RIBA Membership 2000–2008



- Corporate
- International
- Student / Graduate
- Affiliate

## RIBA Group Free reserves 2000–2008 (£K)



- Targets
- Free reserves
- Regional reserves

## How the Institute spent its income per member in 2008

Total spent per member £865



- Other income (£505)
- Your subscription (£360)